## Goal 1: 21<sup>st</sup> Century Learning, Facilities and Program Accessibility

Goal Statement:Create 21st Century learning spaces that ensure safety and security in an innovative environment that supports independent,<br/>collaborative and experiential learning for students in PreK - 12.

Objective 1: Develop a 5 year plan that addresses the current overcrowding at the elementary school level and prepares the district for potential increases in student enrollment.

	Major Activities	Staff	Resources	Timeline	Indicators of Success
1.	Conduct a feasibility study in order to evaluate the current grade configuration within the K-8 schools in order to alleviate overcrowding.	<ul> <li>Superintendent</li> <li>Business Administrator</li> <li>Principals</li> <li>Buildings and Grounds Department</li> <li>Transportation Department</li> <li>Demographer</li> </ul>	<ul> <li>Zoning map</li> <li>Demographic Information</li> <li>District enrollment</li> <li>Classroom usage reports</li> </ul>	2016-2017	<ul> <li>Overcrowding alleviated at elementary schools</li> <li>Trailers removed at elementary schools (Gregory, Washington and Redwood)</li> </ul>
2.	Evaluate preschool placement and expansion of program to include more neighborhood schools.	<ul> <li>Superintendent</li> <li>Business Administrator</li> <li>Asst. Superintendent</li> <li>Director of Buildings &amp; Grounds</li> <li>Demographer</li> <li>Administration</li> </ul>	<ul> <li>Preschool enrollment / school placements</li> <li>Zoning map</li> <li>Demographic information</li> </ul>	2017-2019	<ul> <li>Evaluation Report</li> <li>Preschool programs expanded to students' home schools or appropriate programs</li> </ul>
3.	Collaborate with West Orange Township personnel to identify housing developments to determine future impact on district enrollment.	<ul> <li>Mayor</li> <li>WO Township BA</li> <li>Superintendent</li> <li>Business Administrator</li> </ul>	<ul> <li>Housing development plans</li> <li>Enrollment analysis</li> </ul>	2016-2017	• Current projections of housing plans on student enrollment to inform Action Plan
4.	Develop and implement an action plan to reduce overcrowding based on feasibility study findings.	<ul> <li>Superintendent</li> <li>Business Administrator</li> <li>Principals</li> <li>Buildings and Grounds Department</li> </ul>	<ul> <li>Feasibility study findings</li> <li>Enrollment analysis</li> <li>Grade span reconfiguration recommendations</li> <li>Cost analysis</li> </ul>	2017-2021	<ul> <li>Realignment of grade spans</li> <li>Reduction of overcrowding in the elementary schools</li> </ul>